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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) July 25, 2018

**AXALTA COATING SYSTEMS LTD.**

(Exact name of registrant as specified in its charter)

Bermuda  
(State or other jurisdiction  
of incorporation)

001-36733  
(Commission  
File Number)

98-1073028  
(IRS Employer  
Identification No.)

Two Commerce Square, 2001 Market Street, Suite 3600, Philadelphia, Pennsylvania 19103  
(Address of principal executive offices) (Zip Code)

(855) 547-1461  
Registrant's telephone number, including area code

Not Applicable  
(Former name or former address, if changed since last report.)

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Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

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## **Item 2.05. Costs Associated with Exit or Disposal Activities.**

On July 30, 2018, the Executive Committee (the “Executive Committee”) of the Board of Directors (the “Board”) of Axalta Coating Systems Ltd. (“Axalta”) approved a restructuring plan involving the closure of its manufacturing facility at its Mechelen, Belgium site and transfer of production capabilities to other Axalta facilities. These actions are expected to commence in the third quarter 2018 and be completed during the second half of 2020.

Axalta currently expects to incur pre-tax severance charges of approximately \$65-75 million in connection with the closure. In addition, Axalta expects to have certain non-cash expenses related to the acceleration of depreciation and/or potential impairments associated with certain assets which will be disposed of as part of the relocation of production. Axalta also expects that the completion of the transfer and start-up of production at other Axalta facilities will require capital expenditures. Axalta is currently finalizing engineering assessment work related to the closure, which includes an evaluation of asset salvage values and transferability, and therefore is still assessing the financial impacts and expected capital expenditures. As the closure progresses, Axalta management will reevaluate the estimated expenses and charges set forth above, in accordance with U.S. GAAP, and will revise its estimates, including anticipated savings.

## **Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.**

### *Resignation of Charles W. Shaver as Chief Executive Officer and President*

On July 25, 2018, Charles W. Shaver informed the Board that he is resigning from the offices of Chief Executive Officer and President of Axalta, effective September 3, 2018. Mr. Shaver will continue to serve as Chairman of the Board and Chair of the Executive Committee.

Following the effectiveness of his resignation, Mr. Shaver will participate in Axalta’s non-employee director compensation program which includes an annual cash retainer (currently \$75,000, payable quarterly in arrears), an annual equity award (currently restricted stock units (“RSUs”) under Axalta’s Amended and Restated 2014 Incentive Award Plan (the “Plan”) with a grant date fair value of \$200,000) and an annual Committee Chair fee (currently \$10,000, payable quarterly in arrears), each of which will be prorated to cover only the portion of 2018 that Mr. Shaver serves as a non-employee director. In addition, as compensation for his service as Chairman of the Board, Mr. Shaver will receive an additional annual cash retainer of \$125,000, payable quarterly in arrears and prorated for 2018, and, beginning in 2019, an additional award of RSUs with a grant date fair value of \$125,000, which will be granted at the same time and on the same terms as the annual equity awards provided to all non-employee directors.

The Board, upon the recommendation of the Compensation Committee of the Board (the “Compensation Committee”), also approved an amendment to Mr. Shaver’s Second Amended and Restated Executive Restrictive Covenant and Severance Agreement reflecting Mr. Shaver’s continued service on the Board and providing that if Mr. Shaver remains employed through September 3, 2018, and his employment terminates at such time in accordance with his letter of resignation, he will be entitled to: (1) a prorated annual bonus for 2018 equal to 246/365 (67.39%) of the 2018 annual bonus that he would have earned had his employment not terminated, based on Axalta’s actual performance for the full year and his individual performance through his termination date, (2) his stock options will remain exercisable until the second anniversary of the date he ceases to provide services to Axalta (or until the last day of the term of the stock options, if earlier), (3) if Mr. Shaver is removed from the Board without his consent before the date his previously granted stock options, restricted stock and/or performance share awards would have vested in 2019 had he remained on the Board, the awards will vest to the same extent (and at the same time) as if he had remained on the Board through such vesting dates in 2019, and (4) Axalta will continue to pay Mr. Shaver’s membership dues for a single club used by Axalta for company events as long as he remains on the Board.

### *Appointment of Terrence S. Hahn as Chief Executive Officer, President and Director*

On July 25, 2018, the Board (1) upon the recommendation of the Succession Committee of the Board, appointed Terrence S. Hahn to the offices of Chief Executive Officer and President of Axalta, effective September 4, 2018 (the “Appointment Date”), (2) upon the recommendation of the Nominating and Corporate Governance Committee of the Board (the “Nominating Committee”) increased the size of the Board from eight to nine members, effective as of the Appointment Date, and (3) upon the recommendation of the Nominating Committee, appointed Mr. Hahn as a new Class I director, effective as of the Appointment Date, to serve until Axalta’s 2021 Annual General Meeting of Members or until his successor is elected or appointed or his office is otherwise vacated. The Board expects to appoint Mr. Hahn to the Executive Committee once his employment commences.

There were no arrangements or understandings between Mr. Hahn and any person pursuant to which he was selected as Chief Executive Officer, President or director. Axalta is not aware of any transaction in which Mr. Hahn has an interest requiring disclosure under Item 404(a) of Regulation S-K.

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Mr. Hahn, age 52, has over 30 years of experience leading global, growing and profitable businesses in several different industries, including specialty minerals, automotive, energy and software/IoT. Mr. Hahn most recently served in a leadership role at Honeywell International, Inc. supporting the pending public spinoff of the Homes and Distribution segment of Honeywell's Home and Building Technologies ("HBT") business through July 2018. He previously served as President and Chief Executive Officer of HBT from 2016 to 2017, where he led the development of an over \$10 billion business, achieved double digit income growth, and integrated multiple acquisitions with common software platforms. Mr. Hahn also served as President and Chief Executive Officer of Honeywell Transportation Systems from 2013 to 2016 and as Vice President and General Manager of Honeywell Performance Materials and Technologies-Flourine Products from 2007 to 2013. Prior to joining Honeywell, Mr. Hahn spent nearly 20 years with Air Products and Chemicals in a variety of leadership positions. Mr. Hahn currently serves on the Board of Directors at Regal Beloit Corporation. Mr. Hahn earned his bachelor's and master's degrees in materials science and engineering from Lehigh University, and an MBA from The Wharton School at The University of Pennsylvania.

In connection with his appointment to the offices of Chief Executive Officer and President, Mr. Hahn will receive: (1) a \$500,000 cash sign-on bonus (100% of which must be repaid if, within the first year of employment, Mr. Hahn terminates his employment without good reason or his employment is terminated by Axalta for cause, and 50% of which must be repaid if his employment terminates for such reasons within the second year of employment), (2) sign-on equity awards under the Plan with an aggregate grant date fair value of \$2,500,000, a minimum of 50% (and up to 100%, at Mr. Hahn's election) of which will be in the form of stock options with the remainder in the form of RSUs, which will vest 50% on the second anniversary of the grant date and 50% on the third anniversary of the grant date, with accelerated vesting upon a termination of Mr. Hahn's employment by him for good reason or by Axalta without cause within the first two years of employment, (3) a prorated annual long-term incentive award for 2018 under the Plan with an aggregate grant date fair value of approximately \$1,385,616, which is based on a \$4,250,000 annual grant amount prorated to reflect the number of days remaining in the calendar year on the Appointment Date, 50% of which will be in the form of stock options and 50% of which will be in the form of RSUs, each vesting 1/3 on the first, second and third anniversaries of the grant date. Mr. Hahn will receive an annual base salary of \$950,000 (prorated for the remainder of 2018) and he will become eligible to participate in Axalta's annual incentive program with an annual incentive target of 110% of his annual base salary, prorated for 2018 to reflect the number of days remaining in the calendar year on the Appointment Date. Beginning in calendar year 2019, Mr. Hahn will be eligible to receive equity awards under Axalta's annual long-term incentive programs, with his 2019 awards having an aggregate target grant date fair value of \$4,250,000. Mr. Hahn is also entitled to reimbursement for up to \$10,000 of legal fees he incurred in connection with the negotiation of his employment terms, reasonable temporary housing expenses, reasonable travel expenses to and from his existing residence, and reasonable and customary relocation expenses incurred in calendar year 2018, including any closing costs on the purchase of a new residence in the Philadelphia, Pennsylvania area.

Mr. Hahn and Axalta have also entered into Axalta's standard form of Executive Restrictive Covenant and Severance Agreement (the "Severance Agreement"), which was filed with the Securities and Exchange Commission ("SEC") on February 22, 2018 as Exhibit 10.57 to Axalta's Annual Report on Form 10-K for the year ended December 31, 2017 (File No. 001-36733).

Mr. Hahn's Severance Agreement prohibits him from competing with Axalta or soliciting its customers or employees for a period of 24 months following termination of his employment. The Severance Agreement also contains non-disparagement, confidentiality and assignment of inventions provisions for the benefit of Axalta. Upon a termination of Mr. Hahn's employment by him for good reason or by Axalta without cause occurring before (or more than two years after) a change in control, he will receive, subject to signing and not revoking a general release of claims and his compliance with the restrictive covenants, (1) severance payments equal to the greater of (a) two times the sum of his annual base salary and average bonus for the prior two years or (b) two times the sum of his annual base salary and target annual bonus; (2) to the extent unpaid as of the termination date, an amount equal to any bonus earned for the year prior to the year of termination and paid at the same time annual bonuses are generally paid to Axalta's executives; and (3) a lump sum payment equal to the COBRA premium required to continue group medical, dental and vision coverage for a period of 24 months after the termination date. If Mr. Hahn's employment is terminated by him for good reason or by Axalta without cause within the two-year period following a change in control, he will receive, subject to signing and not revoking a general release of claims and his compliance with the restrictive covenants, in lieu of the amounts described above, (1) a lump sum severance payment equal to three times the sum of his annual base salary and target annual bonus; (2) to the extent unpaid as of the termination date, an amount equal to any bonus earned for the year prior to the year of termination and paid at the same time annual bonuses are generally paid to Axalta's executives; (3) a lump sum payment equal to the COBRA premium required to continue group medical, dental and vision coverage for a period of 36 months after the termination date; and (4) accelerated vesting of all unvested equity or equity-based awards, provided that, unless a more favorable provision more is included in an applicable award agreement, any such awards that are subject to performance-based vesting conditions will only be payable subject to the attainment of the performance measures for the applicable performance period.

In addition, Mr. Hahn and Axalta will enter into Axalta's standard form of Indemnification and Advancement Agreement, which was filed with the SEC on July 26, 2018 as Exhibit 10.67 to Axalta's Quarterly Report on Form 10-Q for the quarter ended June 30, 2018 (File No. 001-36733).

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#### Named Executive Officer Retention Grants

On July 25, 2018, the Board, upon the recommendation of the Compensation Committee, approved grants of RSUs under the Plan to be made on July 31, 2018 to each of Robert W. Bryant, Executive Vice President and Chief Financial Officer, Steven R. Markevich, Executive Vice President and President, Transportation Coatings and Greater China, Joseph F. McDougall, Executive Vice President and President, Global Refinish and EMEA, Michael A. Cash, Senior Vice President and President, Industrial Coatings, and Michael F. Finn, Senior Vice President, General Counsel and Corporate/Government Affairs and Corporate Secretary, in each case with a grant date fair value of \$1,400,000. The RSUs vest 25% on each of the six-month and 12-month anniversaries of the grant date and 50% on the 24-month anniversary of the grant date, with vesting accelerated upon a termination of employment by the executive for good reason or by Axalta without cause.

#### Amendment and Restatement of Severance Agreement with Joseph F. McDougall

On July 25, 2018, the Board, upon the recommendation of the Compensation Committee, approved an amendment and restatement of Mr. McDougall's Severance Agreement, increasing the severance amounts thereunder to match the severance amounts in the Severance Agreements with Axalta's other Executive Vice Presidents, reflecting Mr. McDougall's promotion from Senior Vice President and President, Global Refinish to Executive Vice President and President, Global Refinish and EMEA earlier this year. The amendment and restatement increases the non-change in control severance multiple from 1.0 times base salary and annual bonus to 1.5 times base salary and annual bonus, increases the period used to calculate the COBRA premium payment from 12 months to 18 months, and increases the length of the non-competition and non-solicitation periods from 12 months to 18 months. The terms of the amended and restated agreement are consistent with Axalta's form of Severance Agreement.

#### **Item 7.01. Regulation FD Disclosure.**

On July 25, 2018, Axalta issued a press release announcing the appointment of Mr. Hahn as Chief Executive Officer and member of the Board and the resignation of Mr. Shaver as Chief Executive Officer. A copy of the press release is furnished as Exhibit 99.1 hereto. The information contained in this Item 7.01 and in Exhibit 99.1 hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any other filing under the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such a filing.

#### **Item 9.01. Financial Statements and Exhibits.**

(d) Exhibits

**Exhibit No.**

**Description**

99.1

[Press Release dated July 25, 2018](#)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AXALTA COATING SYSTEMS LTD.

Date: July 31, 2018

By: /s/ Michael F. Finn

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Michael F. Finn

Senior Vice President, General Counsel & Corporate/Government Affairs &  
Corporate Secretary

## News Release

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### For Immediate Release

## Terrence Hahn to Join Axalta as Chief Executive Officer

### Charlie Shaver to Continue with Axalta as Non-Executive Chairman

**Philadelphia, PA – July 25, 2018** – Axalta Coating Systems Ltd. (NYSE: AXTA) today announced that its Board of Directors has appointed Terrence Hahn as Chief Executive Officer, effective September 4, 2018, succeeding Charlie Shaver, who served as Axalta’s Chairman and Chief Executive Officer since 2013. Hahn will also serve on Axalta’s Board of Directors, expanding the Board’s size from eight to nine Directors.

Hahn was most recently President and Chief Executive Officer of Honeywell International Inc.’s Home and Building Technologies group. Shaver, who has chosen to step down as Chief Executive Officer to pursue a unique professional opportunity, will remain on Axalta’s Board and serve as Non-Executive Chairman, working closely with Hahn to ensure a seamless leadership transition.

Shaver said, “On behalf of Axalta’s Board, I want to welcome Terrence Hahn to the Company. We are confident that Terrence is a great choice to lead Axalta going forward. His accomplishments as an executive with over a decade of domestic and international experience across multiple business groups at Honeywell, along with his nearly two decades of previous experience in a variety of leadership roles at Air Products and Chemicals, make him a terrific fit for Axalta.”

“Since I became CEO more than five years ago, we have prudently managed Axalta’s business and balance sheet, positioning the Company to capitalize on opportunities as they arise and generate long-term shareholder value. I am very proud of our achievements as well as our excellent prospects for the future. I recently informed the Board that I was considering stepping down as CEO and, consistent with our long-term succession planning, the Board commenced a search for a potential successor CEO to build on Axalta’s accomplishments and lead the Company forward,” said Shaver. “We identified Terrence as having a proven track record of success, and the right expertise, experience, and personality for Axalta. I look forward to a successful transition of the Chief Executive Officer role to Terrence and a wonderful partnership with him in my role as Chairman.”

Shaver continued, “Serving as CEO of Axalta has been an honor and a privilege. It was an extremely difficult decision to step away from an executive role at Axalta, but I am confident that Terrence has the right skillset to take Axalta to the next level of growth and development.”

Hahn commented, “I am honored to join Axalta at this dynamic time for the Company and the coatings industry. Axalta has leading positions, a terrific executive team, strong global presence, and top brands. I am excited about the tremendous opportunity at Axalta to drive organic growth through innovative and value-add offerings that will deepen existing customer relationships and attract new customers, as well as add inorganic growth through strategic acquisitions. I appreciate the Board’s confidence in me and look forward to working with Charlie and the Axalta leadership team to help drive the next phase of Axalta’s growth and build shareholder value.”

Mark Garrett, Presiding Director of Axalta’s Board, added, “On behalf of the Board, I would like to thank Charlie for his outstanding service to Axalta. As CEO, he led the Company’s separation from its former parent and oversaw Axalta’s initial public offering and listing on the New York Stock Exchange. Under his leadership, Axalta has made tremendous strides, driven by a resolute commitment to customer service and innovation. We are very pleased that he will continue to serve as Chairman. We are confident in a seamless transition of leadership to Terrence Hahn. With his experience and impressive track record he is well-suited to lead Axalta’s continued growth in the coatings industry.”

#### **About Terrence Hahn**

Terrence Hahn is an entrepreneurial leader with a track record of developing differentiated strategies for global deployment, having most recently served as President and Chief Executive Officer of Honeywell's Home and Building Technologies business group. Before assuming that role, he served as President and Chief Executive Officer of Honeywell Transportation Systems in Switzerland, where he led a rapid global expansion of the business group. Mr. Hahn has served in various other executive leadership roles at Honeywell since joining in 2007. Prior to his time at Honeywell, Mr. Hahn spent nearly 20 years with Air Products and Chemicals, Inc., in a range of business, operations and technology leadership roles, with positions based in Taiwan, Malaysia and Canada. He currently serves on the Board of Directors at Regal Beloit Corporation. He holds an MBA degree from the Wharton School of The University of Pennsylvania and master and bachelor degrees in Materials Science and Engineering from Lehigh University.

#### **About Axalta**

Axalta is a leading global company focused solely on coatings and providing customers with innovative, colorful, beautiful and sustainable solutions. From light OEM vehicles, commercial vehicles and refinish applications to electric motors, buildings and pipelines, our coatings are designed to prevent corrosion, increase productivity and enable the materials we coat to last longer. With more than 150 years of experience in the coatings industry, the approximately 14,000 people of Axalta continue to find ways to serve our more than 100,000 customers in 130 countries better every day with the finest coatings, application systems and technology. For more information, visit [axalta.com](http://axalta.com) and follow us @Axalta on Twitter and on LinkedIn.